# Algonquin Power & Utilities Corp. Announces Acquisition of three Regulated Water Utility Systems by Liberty Water Co.

OAKVILLE, Ontarlo - April 19th, 2011 Algonquin Power & Utilities Corp. ("APUC") (TSX: AQN), today announced that its wholly owned subsidiary Liberty Water Co. ("Liberty Water") has entered into agreements to acquire three additional regulated water utility assets in the United States. These acquisitions, Louisiana Land and Water Co. ("LLW"), Noel Water Company ("Noel"), and KMB Utilities Company ("KMB"), will add approximately 7,400 customer connections to the Liberty Water family. Total consideration for the three acquisitions is US\$8.3 million.

LLW, the largest of the three utilities serving approximately 6,000 customers near Monroe, LA, and KMB located in Missouri, both own and operate regulated water distribution and waste-water collection and treatment utility systems; Noel participates solely in the regulated water distribution utility business in Missouri.

LLW, Noel, and KMB are anticipated to have net regulatory assets for rate making purposes at closing of approximately US\$6.5 million, US\$0.7 million, and US\$0.3 million respectively, representing a consolidated purchase price multiple of net regulatory assets of approximately 1.09x. With the consent of the Louisiana regulator, LLW will file a rate case promptly after closing of the acquisition with recent rate cases in Louisiana providing return on equity of approximately 9.511%. At the Missouri facilities, recent rate cases have provided return on equity of 9.5% and 11.3% for Noel and KMB respectively.

"The acquisition of these attractive water and waste-water utilities businesses represents the continuation of APUC's regulated utility growth strategy and Liberty Water's objective to acquire assets in states with supportive regulatory environments", commented Chief Executive Officer Ian Robertson. "These facilities, which increase Liberty Water's customer count by approximately 10%, will be able to benefit from operation and administration synergies with our other nearby facilities in Texas and Missouri."

Closings of the acquisitions are subject to certain conditions including state regulatory approval, and are expected to occur in the fall of 2011.

### About Algonquin Power & Utilities Corp.

Through its distinct operating subsidiaries, APUC owns and operates a diversified portfolio of \$1.1 billion of clean renewable electric generation and sustainable utility distribution businesses in North America. Liberty Water Co., APUC's water utility subsidiary, provides regulated water utility services to more than 73,000 customers with a portfolio of 19 water distribution and wastewater treatment utility systems and has entered into agreements to acquire additional utility systems serving 7,400 customers . Through its wholly owned subsidiary Liberty Energy Utilities Co., APUC provides regulated electricity and natural gas distribution services, currently serving more than 47,000 electric customers in the Lake Tahoe, CA area. Pursuant to previously announced agreements, Liberty Energy Utilities Co. is committed to acquiring Granite State Electric Company, a New Hampshire electric distribution company, and EnergyNorth Natural Gas Inc., a regulated natural gas distribution utility, which together serve approximately 130,000 customers. Algonquin Power Co., APUC's electric generation subsidiary, includes 45 renewable energy facilities and 12 thermal energy facilities representing more than 460 MW of installed capacity. APUC and its operating subsidiaries deliver continuing growth through an expanding pipeline of greenfield and expansion renewable power and clean energy projects, organic growth within its regulated utilities and the pursuit of accretive acquisition opportunities. APUC's common shares and convertible debentures are traded on the Toronto Stock Exchange under the symbols AQN, AQN, DB, AQN, DB, A and AQN, DB, B. Visit Algonquin Power & Utilities Corp. on the web at www AlgonquinPowerandUtilities.com.

#### Caution Regarding Forward-Looking Information

Certain statements included in this news release contain information that is forward-looking within the meaning of certain securities laws, including information and statements regarding prospective results of operations, financial position or cash flows. These statements are based on factors or assumptions that were applied in drawing a conclusion or making a forecast or projection, including assumptions based on historical trends, current conditions and expected future developments. Since forward-looking statements relate to future events and conditions, by their very nature they require making assumptions and involve inherent risks and uncertainties. The company cautions that although it is believed that the assumptions are reasonable in the circumstances, these risks and uncertainties give rise to the possibility that actual results may differ materially from the expectations set out in the forward-looking statements. Material risk factors include those set out in the management's discussion and analysis section of the company's most recent annual report, quarterly report and the Annual Information Form. Given these risks, undue reliance should not be placed on these forward-looking statements, which apply only as of their dates. Other than as specifically required by law, the company undertakes no obligation to update any forward-looking statements or information to reflect new information, subsequent or otherwise.

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### Algonquin Power & Utilities Corp. Announces Acquisition of Midwest Natural Gas Distribution Utility Assets.

OAKVILLE, ONTARIO, May 13, 2011 Algonquin Power & Utilities Corp. ("APUC") (TSX: AQN) today announced that Liberty Energy Utilities Co. ("Liberty Energy"), APUC's regulated electricity and natural gas distribution utility subsidiary, has entered into an agreement with Atmos Energy Corporation ("Atmos Energy") (NYSE: ATO) to acquire their regulated natural gas distribution utility assets (the "Utilities") located in Missouri, Iowa, and Illinois. Total purchase price for the Utilities is approximately U.S. \$124 million, subject to certain working capital and other closing adjustments. Liberty Energy expects to acquire assets for rate making purposes of approximately \$112 million, representing a purchase price multiple of 1.106x.

The Utilities currently provide natural gas local distribution service to approximately 84,000 customers (57,000 in Missouri, 23,000 in Illinois, and 4,000 in lowa). The Utilities have capable and experienced work forces and Liberty Energy intends to make offers of continuing employment to all current employees of the Utilities.

Closing of the transaction is subject to certain conditions including state and federal regulatory approval, and is expected to occur in 2012. Financing of the acquisitions is expected to occur simultaneously with the closing of the transaction. Liberty Energy will not be assuming any existing indebtedness with this transaction.

"The acquisition of these well maintained, high quality utility assets is consistent with our growth strategy and provides Liberty Energy a great opportunity to accretively expand its regulated utility operations in Missouri and Illinois, both States with which we are familiar through our existing utility businesses." commented Ian Robertson, Chief Executive Officer of Algonquin Power & Utilities Corp. "We are confident in our ability to continue Atmos Energy's history of providing reliable, safe and cost effective customer service in these territories." he continued. A summary fact sheet on the Utilities being acquired can be found on APUC's web site at www.algonquinpower.com.

Algonquin Power will address questions regarding the acquisition during the conference call being held for the first quarter 2011 results at 9:00 a.m. eastem time on Friday, May 13, 2011, hosted by Chief Executive Officer Ian Robertson and Chief Financial Officer David Bronicheski.

For more information click here

Conference call details are as follows:

Date: Friday, May 13, 2011 Start Time: 9:00 a.m. eastern Phone Number: Toll free within North America: 1-800-814-4859 or Local 416-644-3414. Conference ID#: 4433621

For those unable to attend the live call, a digital recording will be available for replay two hours after the call by dialing 1-877-289-8525 or 416-640-1917 access code 4433621# from May 13, 2011 until May 27, 2011.

# JOINT PETITIONERS' RESPONSES TO STAFF'S DATA REQUESTS – SET 2

Date Request Received: 05/6/11 Request No. Staff 2-34 Date of Response: 05/18/11 Witness: Ian Robertson

### **REQUEST:**

### **Corporate Governance**

Please explain the implications of the recently concluded "strategic agreement" Algonquin concluded with Emera, including any financial, management, and corporate governance role that Emera may gain through the agreement. Please provide a copy of the agreement.

### **RESPONSE:**

See supplemental response to Staff 1-21 and Attachment Staff 2-34 for a copy of the Strategic Investment Agreement dated April 20, 2011 between Algonquin Power & Utilities Corp. and Emera Incorporated (the "SIA").

The only import of the SIA on the acquisition transaction is that Emera's equity interest in Algonquin has the potential to increase over time to a 25% holding. The CEO of Emera, Chris Huskilson, is currently a member of the Board of Algonquin, and this will not change. Emera will not acquire a management or corporate governance role through the SIA. The treasury subscription of subscription receipts by Emera convertible into 12.0 million common shares of Algonquin will assist in financing the acquisition transaction and is consistent with the SIA.

# JOINT PETITIONERS' RESPONSES TO STAFF'S DATA REQUESTS – SET 2

Date Request Received: 05/6/11 Request No. Staff 2-97 Date of Response: 05/20/11 Witness: David Bronicheski

## **REQUEST:**

### Follow-Up to Staff Set 1 Data Requests

Reference response to Staff 1-74 and 1-75: On what terms will the debt to be assigned to Granite State and EnergyNorth be made? Will the assigned debt be a simple pass-through of the debt to be taken on by Liberty Energy Utilities Co.?

### **RESPONSE:**

The debt is expected to be passed through at the rate and costs incurred by Liberty Energy NH.

# JOINT PETITIONERS' RESPONSES TO STAFF'S DATA REQUESTS – SET 2

Date Request Received: 05/6/11 Request No. Staff 2-115 Date of Response: 05/19/11 Witness: David Bronicheski

## **REQUEST**:

## Follow-Up to Petition and Testimony Filings

Reference Eichler pre-filed testimony at Bates Stamp 182-183: What specific arrangements will be made to meet Granite State's and EnergyNorth's on-going need for short term financing?

### **RESPONSE:**

Algonquin will be arranging for a revolving bank credit facility that is appropriate for meeting the short term financing requirements of Granite State and EnergyNorth. The financing will be arranged with a syndicate of US banks experienced in the utility sectors.

# JOINT PETITIONERS' RESPONSES TO STAFF'S DATA REQUESTS – SET 4

Date Request Received: 08/09/11 Request No. Staff 4-114

Date of Response: 08/26/11 Witness: David Bronicheski

## **REQUEST:**

Reference Staff 2-115: What was the average cost of short term financing in 2010 for each of Liberty's utilities.

### **RESPONSE**:

None of Liberty Utilities' subsidiaries had any short term debt in 2010.

# JOINT PETITIONERS' RESPONSES TO OCA'S DATA REQUESTS – SET 1

Date Request Received: 05/06/11 Request No. OCA 1-8

Date of Response: 05/19/11 Witness: David Bronicheski

### **REQUEST:**

Currently Granite State and EnergyNorth participate in National Grid's money pool. Does Liberty Energy have plans for a money pool including Granite State and EnergyNorth? If yes, please explain these plans and any terms that would apply to Granite State and EnergyNorth's participation.

### **RESPONSE:**

Liberty Energy currently plans to fund Granite State and EnergyNorth independently; however, Liberty Energy may consider a money pool arrangement if deemed to be beneficial.

# JOINT PETITIONERS' RESPONSES TO OCA'S DATA REQUESTS – SET 2

Date Request Received: 07/15/11 Request No. OCA 2-10 Date of Response: 07/29/11 Witness: David Bronicheski

### **REQUEST**:

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Concerning section 3.3 of the Stock Purchase Agreement involving Granite State (JP Attach. 3):

- a. Please describe the impacts on the books of account of Granite State of the Section 338(h)(10) election, including but not limited to the effect, if any, on Granite State's plant accounts and accumulated deferred tax balances.
- b. Has Liberty made a proposal to address the ratemaking impacts of the Section 338(h)(10) election, including but not limited any changes in plant balances and/or accumulated deferred tax balances? If not, why not? If so, please state where such proposal is made.
- c. Please reconcile the provision of the agreement that requires a Section 338(h)(10) election with the statements in Mr. Eichler's testimony that there would not be any "push down" accounting or regulatory accounting changes (page 10 of 20) as a result of the transaction.
- d. Please reconcile the provision of the agreement that requires a Section 338(h)(10) election with the statement in Staff 2-73 that the transaction would not affect Granite State's rate base.
- e. Please reconcile the provision of the agreement that requires a Section 338(h)(10) election with the statement in Staff 2-75 that "no assets are being transferred because the transfer is a sale of stock."

### **RESPONSE:**

a. Generally, an election under Internal Revenue Code § 338(h)(10) (a "338(h)(10) Election") results in the purchase and sale of stock being treated as the purchase of the assets of the target company for tax purposes, with a resulting step-up in the tax basis of the assets of the target company in an amount equal to the purchase price. So in the case of Granite State, a 338(h)(10) Election would result in a stepped-up tax basis for the company's assets equal to the allocated Purchase Price paid by Liberty Energy. With regard to the impact of a 338(h)(10) Election on the financial statements, there are no accumulated deferred tax balances at the moment after the transaction closes (book balances of assets and liabilities in total equals tax). For regulatory accounting purposes, the accumulated deferred

income tax balances need to be maintained and carried forward based on the balances immediately prior to closing.

- b. As noted in response to answer (a) above, it is anticipated that Granite State will maintain the accumulated deferred tax balances for regulatory purposes so there should be no difference to ratemaking as a result of the 338(h)(10) Election.
- c. The 338(h)(10) Election is an election for tax purposes only and, therefore, has no impact on our statement that there will be no "push down" accounting. As noted above, the regulatory deferred tax balances will be maintained at the same level as reflected immediately prior to the transaction closing.
- d. See answer to part (c.) above.

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e. The 338(h)(10) Election results in the transaction being deemed an asset sale for tax purposes only. Notwithstanding the election, the transaction is a sale of the stock of Granite State.

# JOINT PETITIONERS' RESPONSES TO OCA'S DATA REQUESTS – SET 2

Date Request Received: 07/15/11 Request No. OCA 2-11

Date of Response: 07/29/11 Witness: David Bronicheski

### **REQUEST:**

Does the Stock Purchase Agreement involving Energy North (JP Attach. 4) include a requirement for there to be a Section 338(h)(10) election? If not, why is a Section 338(h)(10) election required for Granite State but not for Energy North? If so, please state specifically where in the agreement such an election is required.

### **RESPONSE:**

The parties did not include an option for a 338(h)(10) election in the Stock Purchase Agreement for EnergyNorth. The reason is that Energy North had a higher level of tax basis in its stock as compared to its basis in its assets, so a "deemed" asset sale for tax purposes would not have results in a tax efficient transaction. This was not the case for Granite State.

# JOINT PETITIONERS' RESPONSES TO STAFF'S DATA REQUESTS – SET 3

Date Request Received: 07/15/11 Request No. Staff 3-58

Date of Response: 07/28/11 Witness: Peter Eichler

## **REQUEST**:

Reference 2-61 and Attachment 22 to the Joint Petition (Book 3 of 3, Bates page 139). Is Liberty Energy seeking any approvals in this proceeding from the Commission regarding its cost allocation procedures? If so, please explain.

### **RESPONSE:**

Liberty Energy NH is not seeking approvals for its cost allocation procedures in this proceeding.

JOINT PETITIONERS' RESPONSES TO STAFF'S DATA REQUESTS – SET 2

Date Request Received: 05/6/11 Request No. Staff 2-111 Date of Response: 09/02/11 Witness: Gerald Tremblay

### **REQUEST:**

### Follow-Up to Petition and Testimony Filings

Reference Tremblay/Bronicheski pre-filed testimony at Bates Stamp 165, lines 10-18 and pre-filed testimony of Ian Robertson at Bates Stamp 20, lines 12-16: Has Algonquin specifically investigated, assessed or analyzed the question of whether the post-closing operating structure for Granite State and EnergyNorth under Liberty Utilities' ownership will be materially the same as or different from the cost structure existing under National Grid's ownership? If so, please provide a copy of any such investigation, assessment or analysis.

### **RESPONSE:**

Liberty Energy NH has reviewed the costs structure currently employed by National Grid, and is in the preliminary stages of assessing the post-closing operating structure for Granite State and Energy North, which based on our experience will be materially similar for the service offering proposed in New Hampshire. Nothing has come to Liberty Energy NH's attention that would lead to the conclusion that it cannot provide similar service offering for similar costs. A copy of this analysis will be provided upon completion.

### **SUPPLEMENTAL RESPONSE:**

Please see Attachment Staff 2-111. The estimated budget is preliminary and based on an analysis of the March 31, 2011 company financials by FERC account and not on a detailed line by line basis. It indicates a minimal increase in costs for both companies of approximately 4%, compared to normalized March 31, 2011 costs for Granite State and EnergyNorth (increased for two years of inflation only). This includes an increase in rent and lease expense for facilities of approximately 1% and an increase in labor costs because of the increased commitment by Liberty Energy NH to staff and provide services directly to the New Hampshire companies.

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Supplemental Attachment Staff 2-111 National Grid/Liberty Energy DG 11-040 Page 1 of 4

(000 USD)		Anthel				Contraction of the second			
		April to March 2011	Ajustment required to	Reference *	Inflation adjustment	Revised April to March 2011	Budget	Variance	Budget 2012
		Sum 1000	existing P & L			Sum 1000			
Labor Costs Transmission Expenses-O&M		8,735				8,853	808'8	857	10,055
Schd, Sys Chtri & Dispatch Srv	561400	ı			2.5%	,		•	1
Trans Oper-Substations	562000	1.3			2.5%	1.34	1.3	•	-
Trans Oper-Overhead Lines	563000	0.6			2.5%	0.64	0.6	•	-
Trans Oper-Underground Lines	564000	0.0							
	565000								
Elec Kev Wneeung-Elim Sale for Resale-Tran CR-Elim	565035 565037								
	566000	1.0			2.5%	1.0	1.0	•	-
đ	568000	0.3			2.5%	0.3	0.3		0
Trans Maint-Substations	570000	16.1			2.5%	16.54	16.5	,	17
ble	570010	3.1			2.5%	3.14	3.1	,	5
Trans Maint-Overhead Lines	571000	(8.1)			2.5%	(8.26)	(8.3)	,	(8)
	571020	<b>e</b> .			2.5%	1.93	1.9	•	. 12
Maint Transmission Facilities Subtotal Transmission Expenses-O&M	I	16.3				17	-11		21
Distribution Expenses-O&M									
	580000	(84.3)			2.5%	(86.39)	(86.4)	,	(88)
ching	581000	4.5			2.5%	4.64	S	•	5
	582000	166.9			2.5%	171.10	171.1	•	175
	583000	54.6			2.5%	55.97	56.0	•	57
55	584000	77.6			2.5%	79.51	78.5	,	19
	585000	6.0			2.5%	6.16	6.2	·	9
	586000	58.1 1			2.5%	59.58	59.6	•	61
ation	587000	24.4			2.5%	25.05	25.0	•	26
Dist Oper-Misc Expenses	588000	0.106			2.5%	308.53	308.5	•	316
list-Flim	Sosuru Saonii	0.0 7.6			44.C.7	79'N	8.U 7.C	,	- 1
Eng	590000	2.4			2.5%	1.6	9.5 2.5		
	591000	1.8			2.5%	1.84	1.8	•	1
Dist Maint-Substations	592000	38.5			2.5%	39.46	39.5	,	4
uble	592010	10.0			2.5%	10,27	10.3	•	1
	593000	(398.7)	664,10	۲	2.5%	271.99	272.0	ı	279
	593010	22.9			2.5%	23.45	23.4	•	24
•	593020	1,214.0			2.5%	1,244.38	1,244.4	•	1,275
	594000	(124)			2.5%	(12.740)	(13)	•	(13)
þ	595000	16.9			2.5%	17.28	17.3	,	18
	596000	(2.1)			2,5%	(2.15)	(2.1)	•	2
Dist Maint-Electric Meters Maint Distribution Equilities	597000	10.3			2.5%	10,59	10,6	•	F
Subtotal Distribution Expenses-O&M		1,517	664			2,236	2,235.5	ł	2,291.4
<u>Customer Expenses-O&amp;M</u> Cust Acct-Supervision	901000	4.6			2.5%	4.67	4.7	ı	Ω.
	802000	7.77			254	DF RC	28.4		, u
		1 242 5		a	1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1 1	50.02 C3 57C 1	20.2 3 272 1	•	A2 1

Granite State Operating & Administration Costs 2011	A			National Grid		THE P	Liberty Energy	1	2 GNM
(asu uso)	-	Actuals April to March 2011	Ajustment required to	Reference *	Inflation adjustment	Revised April to March 2011	Budget	Variance	Budget 2012
Uncollectible Accounts Cust Acct-Misc Expenses	804000 905000	Sum 700 0.4	existing P & L		2.5%	Sum 100 0.41	4 U		, ,
Customer Accts Oper Exp-Elec		1,275.11	.			1,306.98	1,306.98		1,339,66
Cust Service-Supervision Cust Assistance Expenses	000206 808000	(203.9)		U	2.5%	(208.98)	(208.0)		(214)
Info&Instruct Advertising Exp	000806	3.4	(3.50)	υ	2.5%	(0.05)	e	ı	(0)
Cust Service-Misc Expenses	910000	81.4			2.5%	83.45	83.4	ı	BG
Demo & Selling Expenses	912000	(3.1)			2.5%	(3.17)	(3.2)	,	(3)
Sales-Advertising Expense	913000	4			2.5%	•		•	•
Sales-Misc Expenses	916000	•	,		2.5%	•	-		-
Cust Service & Info Expenses		(122.13)	(3.50)			(128.77)	(128.8)		(132.0)
Administration Expenses-O&M									
A&G-Salaries	920000	10.0			2.5%	10.21	10.2		Ę
A&G - Office Supplies & Other expenses	921000	1,141.9	•			1,170.4	1,170.4	•	1.199.7
Admin Expense Transferred-CR	922000	1.0			2.5%	1.07	-		
A&G-Outside Services Employed	923000	446.3			2.5%	457.42	457.4		469
Property Insurance	924000	389.0			2.5%	398,72	398.7	•	409
Injuries & Damages insurance	925000	903.4			2.5%	926.03	926.0	•	949
Employee Pensions & Benefits	926000	(1.4)			2.5%	(1.47)	Ξ	,	(2)
Regulatory Comm Expenses	928000	579.5			2.5%	593.96	594.0		609
A&G - Miscelleneous Expenses	930200	70.4	•			72.2	14.6	(58)	14.9 Savings in GS Corporate non-labor
A&G-Rents	931000	163.4		ů	2.5%	167.52	258.0	91	264 Rent additional space (incremental)
Administrative Oper Exp-Elec		•				•	•	•	
A&G Maint-General Plant-Elec	935000	1.3			2.5%	1.31	1.3	۱	-
Administrative Maint Expenses	•					•			
Subtotal Administration Expanses-O&M		3,705	•			3,797	3,830	££	3,926
O&M Expenses		6,391	661			7,228	7,261	33	7,442
O&M Expenses + Labor	I	15,125	661			16, 181	17,070	889	17,497
Reference *									

# <u>B</u>

A. The amount reimbursed by Fairpoint pertains to 2010 Storm related veg management expense and hence backed out of current year's budget projections. (Storm recoveries dependent on incremental costs only to quality for retund under the program).
Includes third party credit & collection expenses \$220K, botade exbenses \$220K.
FERC Account #9 00000 relate to energy efficiency program and the expenses are offset by relimbursements under the program.
C. FERC Account #9 00000 relate to energy efficiency program and other railed expenses and reimbursements.
D. Includes expenses incurred on contractors. Andware and the expenses and other railed expenses and reimbursements.
D. Includes office materials, supplies from contractors. Andware and software expenses and miscellaneous leasing / rent of office equipment.
E. LE budget considers incremental rent applicable to Grantio State. (Total projected rent for both CS and EN being \$450K)

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EnergyNorth Operating & Administration Costs 2011							Liberty Energy		7 574	
(asu ees)		Actuals April to March 2011 Sum 1000	Ajustment required to existing P & L	Reference *	Inflation adjustment	Revised April to Merch 2011 Stan 1000	ł	Variance	Budget	
		16,977				17,402	17,947	546	18,396	
<u>ves Fakeners-Venn</u> T&D-Meas & Reg Station Expense	857000	61 73			22.0	50.00			1	
Gas Oper-Trans Rents	860000				25%		97.50	•	n	
Gas Oper-Dist Supv & Eng	870000	-			101			•	•	
Gas Oper-Dist-Mains & Services	R74000							•	-	
Gas Oper-Residential Meter Exp	000110					10.000	19.699	•	50/	
Gas Oper-Customer Installation	000018				<b>4</b> 07	186.12	186.12	•	191	
Gas Oper-Misc Expenses		<u>)</u> 2			4.07	(98°96)	(38.84)	•	() ()	
Gas Maint-Supervision & For	80000	87			2.5%	56.52	56.52	•	83	
Gae Maint-Structures		t:			2.5%	75.47	75.47	•	7	
Gae Maint-Mains	000000				2.5%	10.99	10.99	·	÷	
Gee Maint-Station Evo-General	000/00	225.1			2.5%	1,355,43	1.355.43	•	1,389	
	DOORRE	8			2.5%	141.72	141.72	•	145	
G48 Mailt-Cat Vicas	892000	948			2.5%	459.04	459.04		471	
Gas Maint-Residential Metercap Meint-conce of Other Faultmead	893000	53			2.5%	23.24	23.24	•	24	
Maintain Gas Facilities	000489									
Subtoral Gas Expenses-O&M	1	2.946	.			3 020	1020 5		3 005	
Customer Excenses-O&M								•	760 <sup>-0</sup>	
Cust Acct-Supervision	901000	a							•	
Cust Acct-Meter Reading Exp	00006	°				97 D	878	•	•	
Cust Records & Collection	000006	769		Ľ		C8.1C	58'LC 20 ML	•	53	
Uncollectible Accounts	904000	(503)	2 954	) 4	11 I I I I I I I I I I I I I I I I I I	0 613 25	1 642 25	•		
Cust Acct-Misc Expenses	905000	[-		:	2 2 2		677716'7	•	e/e/7	
Customer Accts Oper Exp-Gas		326	2,954			3,362	3 362	•	AAA F	
	907000	2			2.5%	(1.86)	(1.86)	•	8	
Cust Assustance Expenses	000806	4		8	2.5%	3.61	3.61	•	4	
	000606	0			2.5%	0.02	0.02	,	•	
Cust Service-Misc Expenses	910000	m			2.5%	2.69	2.69	•		
Demo & Selling Expenses	912000	576		٥	2.5%	590.21	590,21	•	605	
Sales-Advertising Expense	913000	134		٥	2.5%	137.72	137.72		141	
Sales-Misc Expenses	916000 -	(121)			2.5%	(175,14)	(175.14)	,	(180)	
Cust Service & Info Expenses		544			8	557	557	!	571	
Administration Expenses-O&M										
A&G-Salaries	920000	6			2.5%	(5.60)	(5.60)	•	g	
A&G - Office Supplies & Other expenses	921000	1,870	•			1.917	1.917	,	1 965	
Admin Expense Transferred-CR	922000	0			2.5%	0.02	2010			
A&G-Outside Services Employed	923000	1,385	(1,405)	ш	2.5%	(20.39)	(36)			
Property Insurance	924000	đ			2.5%	EE B	110		į :	
injuries & Damages insurance	925000	806			2 544	AA BCS	AA aca	I	2 5	
Employee Pensions & Benefits	926000								ŝ.	
Regulatory Comm Expanses	928000	856			2.5%	877.08	877.08	•	008	
A&G - Miscelleneous Expenses	930200	(77)	,			(22)	148	171	- 51	157 Incremental room non johor oode
A&G-Rents	931000	203		ŗ.	2.5%	208.11	167 GR	ŝ		
Administrative Oper Exp-Elec				•	2 54			P2		2// Kent additional space (Incremental)
A&G-Maint-General Plant-Gas	832000	M			254	30.75		•	, ;	
Administrative Maint Expenses		;				61.00	e.'ne	•	25	
Subtotal Administration Expenses-O&M	1	5,133	(1,405)			3,821	4,151	330	4,254	
OLM Evances						1				
		8,946	Byc'l			10, 759	11,069	330	11,366	
							1			

•

EnergyNorth Operating & Administration Costs 2011

(asu asa)

O&M Expenses + Labor

<u>1782</u>

876 Variance

29,036

Budget

Revised April to March 2011 Sum 1000 218,161

Inflation adjustment

Reference \*

existing P & L 1,549 required to Ajustment

000 25,825 Actuals April to March 2011

¥057 Budget 2012

**Unition** 

Liberty Energy

National Grid

Reference \*

A. Bad debts for 2010 includes bad debt provision that was reversed following PwC assessment. Assessed bad debt change off is \$2.5M for EN. B. FERC Account #s 908000 relate to energy efficiency program and the expenses are offset by reimbursements under the program. Cincludes transitions of 0.5 system (35.0, phinbing and maling expenses (34.75) with a monded on contractors (3135). C. Gas marketing and advertising expenses to retain busines, advertising at trade shows to promote gas sale. E. \$1.4M relating to rate case expenses charactions that - not expensed to be incurned therefore accluded from budget. F. LE budget considers incremental rent applicable to Granks State. (Total projected rent for both GS and EN baing \$350).

Supplemental Attachment Staff 2-111 National Grid/Liberty Energy DG 11-040 Page 4 of 4

# Attachment SEM-10 Page 5 of 5

# JOINT PETITIONERS' RESPONSES TO OCA'S DATA REQUESTS – SET 2

Date Request Received: 07/15/11 Request No. OCA 2-19

Date of Response: 07/29/11 Witness: Timothy F. Horan

### **<u>REQUEST</u>**:

(National Grid) For each service included within the transition services agreement, please provide the current unit cost(s) included in current rates.

### **RESPONSE:**

Costs by department are included in response to Staff 3-33 and 3-34 for the years 2008, 2009, 2010 and year-to-date 2011. These costs will be used to estimate the cost of providing transition services. Costs used to determine rates are driven by the FERC account structure and not by type of transition service, and therefore the two cannot be compared. However, because the costs to be charged by National Grid for the transition services are the same costs that would have been allocated to Granite State and EnergyNorth for those services in the absence of the sale, the costs for the transition services are expected to be comparable to the costs that would have been incurred by the two utilities for those services.

# JOINT PETITIONERS' RESPONSES TO STAFF'S DATA REQUESTS – SET 1

### Supplemental Response

Date Request Received: 04/04/11 Request No. Staff 1-27 Date of Supplemental Response: 09/02/11 Witness: Ian E. Robertson

### **REQUEST:**

Reference Robertson testimony, Bates 23. Please identify specific transition costs anticipated as a result of the acquisition and, for each transition cost identified, whether or not Algonquin will seek recovery through rates.

### **<u>RESPONSE</u>**:

An estimate of transition costs (being temporary costs related to transitioning the businesses) has not yet been made, and as such, no determination of recovery through rates has been made.

# **SUPPLEMENTAL RESPONSE:**

Please see Supplemental Attachment Staff 1-27 for an estimate of Transition costs. Where these costs relate to system implementation that is likely to result in future benefits for New Hampshire customers, Liberty Energy NH will likely apply for recovery of these costs through rates.

# Attachment SEM-12 Page 2 of 2

Supplemental Attachment Staff 1-27 National Grid/Liberty Energy DG 11-040 Page 1 of 1

### 1-25 Financing/Legal/Transaction/Transition Cost In Millions of Dollars

	Total
Financing Costs	
Debt Issuance	0.95
Equity Issuance-Emera	
Equity Issuance	3.75
	4.70
Legal Costs	
Legal	0.50
Transaction Costs	
Investment Banker	0.75
	0.75
Due Diligence Consultants	0.15
Misc Costs- ie travel etc	0.15
	1.05
Transitional Costs	
Finance	0.03
Energy Procurement	0.09
Customer Care	0.33
Human Resources	0.07
Health and Safety	0.09
Regulatory	0.02
	0.63

Assumptions

0.7% of Debt Issuance

5% of non Emera Equity Issuance

# DG 11-040

# JOINT PETITIONERS' RESPONSES TO STAFF'S TECH SESSION DATA REQUESTS – SET 2

Date Request Received: 09/21/11 Request No. Staff TS 2-21 Date of Response: 10/03/11 Witness: Gerald Tremblay

## **REQUEST:**

Please provide the following for Granite State and Energy North:

- Any 5-year (or whatever time period is available) financial forecasts prepared for either internal or financing purposes that include:
  - o Cash flow forecasts
  - o Balance sheets
  - o Income statements
  - o Financial ratios, including interest coverage
  - Future financing plans (to the extent not included in cash flow forecasts)
- Please include a description of all underlying assumptions included in the forecasts

## **RESPONSE:**

Please see Attachments Staff TS 2-21(a) - (c) for forecast models as of September 30, 2011. Liberty Energy understands that through its natural course of business, National Grid is currently reviewing and updating its five year capital plan. If the capital plan is updated, Liberty Energy plans to review the plan and update its forecasts accordingly.

### Attachment Staff TS 2-21(a) National Grid/Liberty Energy DG 11-040 Page 1 of 3

						Pag	je 1	of 3		
Granite State		2012		2013		2014		2015		2016
Consolidated Statements of Operations		Annual		Annual		Annual		nnual		Annual
thousands of US dollars, except per unit amounts)		8		12		16		20	_	24
Granite State Electric										
Customers - Residential		36,540		36,907		37,277	3	7,652		38,029
Small Commercial		6,709		6.777		6,845		6,913		6,983
Large Commercial/Industrial		243		245		248		250		253
Other		•		•		•		•		•
Total		43,492		43,929		44,370	4	4,815		45,265
NCOME STATEMENT				di Berrat		al.	2			
Total revenues	s	86,749	s	89,026	5	98,194	5	102,348	5	104,864
Expenses	·		•		•					
Total Payroll and Benefits		10,055		10,256		10,461		10,670		10,88
Materials		626		639		652		665		67
Consultants and Contractors		5,305		5,411		5,519		5,630		5,74
Rent		390		398		406		414		42
Hardware and Software		180		183		187		191		19
Bad Debt Expense		500		510		520		531		54
Transportation Expense		341		347		354		361		36
Property and Other Taxes		2,650		2,703		2,757		2,812		2,B6
Other Expense		174		177		181		185		18
Total O&M Expense	\$	20,220	\$	20,625	\$	21,037	\$	21,458	\$	21,88
Commodity Costs	\$	59,877	\$	61,494	\$	63,156	\$	64,864	\$	66,45
EBITDA	\$	6,652	\$	6,908	\$	14,002	\$	16,027	\$	16,51
Depreciation and Amortization		5,166		5,705		6,310		6,889		7,34
BIT		1,487		1,203		7,692		9,137		9,17
Total Interest Expense		2,002		2,012		2,012		2,012		2,01
BT		(515)	)	(8D9)		5,680		7,125		7,15
Total Income Tax Expense/(Recovery)		(180)	)	(283)		1,988		2,494		2,50
Net earnings / (lozs)		(335)	)	(526)		3,692		4,631		4,65

Attachment SEM-13 Page 3 of 8

		Natior DG 11	nal Grid/Libe I-040	
(335)	(526)	1,697	4 631	4,65
(525)	(220)	3,072	4,031	,,
1 446	1,763	1 080	887	68
				7,34
			2	.,
÷	5,705	6,310	6,889	7,34
	•	5 <b>.9</b> 3	•	
1,111	6,441	11,082	12,408	12,68
(27)	(29)	(116)	(58)	¢
1,084	6,413	10,966	12,349	12,6
(20,650)				
20,650		-	•	
20,650		-	•	•
•	•	•	•	
(8,600)	(10,100)	(10,900)	(9,200)	(6,70
(8,600)	(10,100)	(10,900)	(9,200)	(6,70
(8,600)	(10,100)	(10,900)	(9,200)	(6,70
(1,700)	(9,216)	(12,903)	(12,837)	(9,61
(7,516)	(3,687)	66	3,149	5,96
(9,216)	(12,903)	(12,837)	(9,688)	(3,72
				4,65
				7,34
				68
				(6,70
				(2
				5,96
(4,050)	(7,738)	(7,672)	(4,522)	1,44
	(27) 1,084 (20,650) 20,650 20,650 - (8,600) (8,600) (8,600) (1,700) (7,516)	1,446     1,263       5,166     5,705       -     5,705       -     -       1,111     6,441       (27)     (29)       1,084     6,413       (20,650)     -       20,650     -       20,650     -       (8,600)     (10,100)       (8,600)     (10,100)       (1,700)     (9,216)       (7,516)     (3,667)       (335)     (526)       5,166     5,705       1,446     1,263       (8,600)     (10,100)       (27)     (29)       (2,350)     (3,667)	Nation DG 1' Page       1335)     (526)     3,692       1,446     1,263     1,080       5,166     5,705     6,310       -     -     -       1,111     6,441     11,082       (27)     (29)     (116)       1,084     6,413     10,966       (20,650)     -     -       20,650     -     -       20,650     -     -       (8,600)     (10,100)     (10,900)       (8,600)     (10,100)     (10,900)       (1,700)     (9,216)     (12,903)       (7,516)     (3,687)     66       (9,216)     (12,903)     (12,837)       (335)     (526)     3,692       5,166     5,705     6,310       1,446     1,223     1,080       (8,600)     (10,100)     (10,900)       (2,350)     (3,687)     66	1,446     1,263     1,080     887       5,166     5,705     6,310     6,889       -     5,705     6,310     6,889       -     -     -     -     -       1,111     6,441     11,082     12,408       (27)     (29)     (116)     (59)       1,084     6,413     10,956     12,349       (20,650)     -     -     -       20,650     -     -     -       -     -     -     -       (20,650     -     -     -       -     -     -     -       20,650     -     -     -       -     -     -     -       (8,600)     (10,100)     (10,900)     (9,200)       (8,600)     (10,100)     (10,900)     (9,200)       (1,700)     (9,216)     (12,903)     (12,837)       (7,516)     (3,687)     66     3,149       (9,216)     (12,903)     (12,837)     (9,688)<

# Attachment SEM-13 Page 4 of 8

# Attachment Staff TS 2-21(a) National Grid/Liberty Energy DG 11-040 Page 3 of 3

BALANCE SHEET ASSETS

Cash	(2,350)	(6,038)	(5,972)	(2,822)	3,14
Utility Plant					
Utility Plant in service - Granite State	146,153	156,253	167,153	176,353	183,05
Accumulated Depreciation	(57,420)	(63,125)	(69,435)	(76,324)	(83,67
Utility Plant - Net	88,733	93,128	97,718	100,029	99,38
Accounts receivable	8,956	8,956	8,956	8,956	8,95
Restricted cash	3,270	3,270	3,270	3,270	3,27
Unbilled revenues	1,095	1,124	1,239	1,298	1,32
Materials	540	540	540	540	54
Current portion • deferred income tax assets	1,166	1,166	1,166	1,166	1,16
Prepaid & other current assets	3,285	3,285	3,285	3,265	3,28
Other Assets					
Regulatory Assets	4,965	4,965	4,965	4,965	4,96
Goodwill	19,352	19,352	19,352	19,352	19,35
Other Deferred Charges	1,119	1,119	1,119	1,119	1,11
Other Assets	25,436	25,436	25,436	25,436	25,430
TOTAL ASSETS	130,130	130,867	135,639	141,157	146,49
Long Term Debt					
Existing Granite State Notes	15,000	15,000	15,000	15,000	15,00
New Long Term Debt	20,650	20,650	20,650	20,650	20,650
Indebtedness	35,650	35,650	35,650	35,650	35,65
Accounts Payable	6,272	6,272	6,272	6,272	6,27
Taxes accrued	703	703	703	703	70
Customer deposits	644	644	644	644	64
Regulatory liabilities	8,536	8,536	B,536	8,536	8,53
Post retirement benefits & other reserves	6,335	6,335	6,335	6,335	6,33
Other deferred credits & liabilities	4,819	4,819	4,819	4,819	4,81
Accumulated Deferred Income Taxes	15,981	17,244	18,324	19,211	19,89
Capitalization			22		
Shareholders' capital	25,444	25,444	25,444	25,444	25,44
Retained earnings	25,746	25,220	28,912	33,543	38,19
Net Equity	51,191	50,665	54,356	58,987	63,640
	130,130	130,867	135,639	141,157	146,495
lance Sheet	0	ü	Û	0	L.
l Ratios					
Debt to Equity		0.70	• •	• •	

### Financia

Debt to Equity	0.70	0.70	0.66	0.60	0.56
Debt Service	0.74	0.60	3.62	4.54	4.56

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Attachment Staff TS 2-21(b) National Grid/Liberty Energy DG 11-040 Page 1 of 3

EnergyNorth		2012	2013	2014	2015	2016
Consolidated Stateme	nts of Operations	Annual	Annual	Annual	Annual	Annual
thousands of US dolla	rrs, except per unit amounts)		12	16	20	24
	EnergyNorth Gas					
Customers -	Residential	74,402	75.901	77.430	78,991	80,582
	Commercial / industrial	9,905	10,104	10,308	10,516	10,727
	Transportation	1,247	1,272	1,297	1,324	1,350
	Other	-	-	-		
	Total	85,553	87,277	89,035	90,830	92,660
NCOME STATEMENT						
	Total revenues	153,958	156,694	162,690	166,410	170,22
	Expenses					
Total Payroll and E	Benefits	18,396	18,764	19,139	19,522	19,91
Materials		673	686	700	714	'n
Consultants and C	ontractors	3,742	3,817	3,893	3,971	4,05
Rent		1,114	1,137	1,159	1,183	1,20
Hardware and Sof		998	1,018	1,038	1,059	1,08
Bad Debt Expense		2,575	2,627	2,679	2,733	2,71
Transportation Exp		<b>674</b>	891	909	927	94
Property and Othe	f laxes	5,561	5,786	6,140	6,646	7,33
Other Expense		1,391	1,419	1,447	1,476	1,50
O&M Expense		35,323	35,143	37,104	38,230	39,55
Commodity Co	sts	92,921	95,030	97,188	99,394	101,65
EBITDA		25,713	25,520	28,398	28,786	29,02
Depreciation and	Amortization	10,055	10,478	10,913	11,357	11,80
BIT	<u></u>	15,658	15,042	17,485	17,429	17,21
Total Interest Expo	nse	4,188	4,192	4,192	4,192	4,19
EBT		11,470	10,850	13,293	13,237	13,02
Total Income Tax I	Expense / (Recovery)	4,014	3,798	4,652	4,633	4,55
let earnings / (loss)		7,455	7,053	8,640	8,604	8,46

Attacnment SEIM-13 Page 6 of 8

Attachment Staff TS 2-21(b) National Grid/Liberty Energy DG 11-040 Page 2 of 3

STATEMENT OF CHANGES IN FINANCIAL POSITION

Cash provided by (used in):

**Operating Activities:** 

operating Activities.					
Net earnings from continuing operations	7,455	7,053	8,640	8,604	8,467
Items not affecting cash:					
Deferred Income Taxes	4,333	4,009	3,703	3,409	3,127
Amortization: EnergyNorth	10,055	10,478	10,913	11,357	11,805
Amortization of Capital Assets	10,055	10,478	10,913	11,357	11,405
	21,844	21,539	23,256	23,369	23,398
Changes in non cash working capital	(1,287)	(391)	(843)	(520)	(532)
Total Cash from Operating Activities	20,557	21,148	22,414	22,850	22,867
Financing Activities:					
Contributions From /(Return to) Parent	(72,910)	•	•		
Increase/(decrease) in private placement notes payable	72,911				
Increase/(Decrease) in long term indebtedness	72,911	•	•	•	•
Total Cash from Financing Activities			•	-	•
Investing Activities:					
Investment in Capital Assets					
EnergyNorth Capex	(14,600)	(14,700)	(15,500)	(15,300)	(15,600)

EnergyNorth Capex	(14,600)	(14,700)	(15,500)	(15,300)	(15,600)
Investment in Capital Assets	(14,600)	(14,700)	(15,500)	(15,300)	(15,800)
Total Cash From Investing Activities	(14,600)	(14,700)	(15,500)	(15,300)	(15,800)
Cash, beginning of the period	5	5,958	12,405	19,319	26,869
increase /(decrease) in cash from continuing operations	5,958	6,448	6,914	7,550	7,067
Cash, end of the period	5,958	12,405	19,319	26,869	33,936
CASHFLOW STATEMENT					
Net Income	7,455	7,053	8,640	8,604	8,467
Plus: Depreciation & Amortization	10,055	10,478	10,913	11,357	11,805
Plus: Deferred Taxes - Acquisition, capex	4,333	4,009	3,703	3,409	3,127
Less: Capex going forward	(14,600)	(14,700)	(15,500)	(15,300)	(15,800)
Less: Changes in Working Capital	(1,287)	(391)	(843)	(520)	(532)
Free Cash Flow	5,957	6,448	6,914	7,550	7,067

# Attachment SEIM-13 Page 7 of 8

Attachment Staff TS 2-21(b) National Grid/Liberty Energy DG 11-040 Page 3 of 3

Cash	5,958	12,405	19,319	26,869	33,93
Utility Plant					
Utility Plant in service - EnergyNorth	356,125	370,825	386,325	401,625	417,42
Accumulated Depreciation	(103,994)	(114,472)	(125,385)	(136,741)	(148,54
Utility Plant - Net	252,131	256,353	260,940	264,884	268,87
Accounts receivable	21,633	22,028	22,875	23,400	23,93
Inventories	13,000	13,000	13,000	13,000	13,00
Other Assets					
Regulatory assets - Current	2,700	2,700	2,700	2,700	2,7
Current deferred income taxes	3,985	3,985	3,985	3,985	3,9
Prepaid & Other assets	299	299	299	299	2
Pension Asset	6,500	6,500	6,500	6,500	6,50
Regulatory assets	68,596	68,596	68,596	68,596	68,5
Goodwill	2,115	2,115	2,115	2,115	2,1
Deferred Financing Costs	13	13	13	13	<b>-,,</b>
Other deferred charges	13,642	13,642	13,642	13,642	13,6
Other Assets	97,850	97,850	97,850	97,850	97,8
OTAL ASSETS	390,571	401,637	413,985	426,002	437,6
ABILITIES AND CAPITALIZATION					
Long Term Debt					
New Long Term Debt	72,910	72,910	72,910	72,910	72,9
Indebtedness	72,910	72,910	72,910	72,910	72,91
Accounts Payable	8,633	8,633	8,633	8,633	8,63
Taxes accrued	675	675	675	675	67
Customer deposits	904	908	913	918	97 97
Regulatory liabilities	75	75			
Current postretirement benefits	73		75	75	1
Derivative contracts		282	282	282	21
Other current liabilities	1,188 772	1,188 772	1,188 772	1,188 772	1,1 7
Deferred credits & other liabilities					
Regulatory liabilities	29,303	29,303	29,303	29,303	29,30
Asset retirement obligation	956	956	956	956	s.,,,, 95
Deferred income tax liabilities	64,035	68,044	71,747	75,155	78,2
Pension Liability	6,500	6,500	6,500	6,500	6,5
Post retirement benefits & other reserves	3,576	3,876	3,876	3,876	3,87
Environmental remediation costs	59,807	59,807	59,807	3,876 59,807	3,6/ 59,80
Other deferred credits & liabilities	3,502	3,502	3,502	39,807	39,60 3,50
Capitalization					
Shareholders' capital	221,857	221,857	221,857	221,857	221,85
Retained earnings	(84,704)	(77,652)	(69,011)	(60,408)	(51,94
Net Equity	137,152	144,205	152,845	161,449	169,91
TAL LIABILITIES AND EQUITY	390,571	401,637	413,985	426,002	437,60

### **Financial Ratios**

1

BALANCE SHEET

Debt to Equity	0.53	0.51	D.48	0.45	0.43
Debt Service	3.74	3.59	4.17	4.16	4.11

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> Attachment Staff TS 2-21(c) National Grid/Liberty Energy DG 11-040 Page 1 of 1

# Granite State Electric&EnergyNorth Gas Assumptions

Details	Metrics	Comments
Customer & usage growth	Customer - EN- 2% - GS- 1% Usage - EN- 0.25% - GS- 1.0%	
Inflation	Assumed 2% inflation; however tariff not inflation adjusted.	
O & M expenses	Follow 2012 budget presented to PUC earlier in Sept. 2011	
Capital Structure		The capital structure for both GS & EN is based on: Debt – 45% of rate base Equity – 55% of rate base
Cost of Equity	GS @ 9.67 % EN @ 9.67 %	
Cost of debt	GS @ 5.5 % EN @ 5.5 %	=
Inventories	Gas – is based on prior year's monthly / quarterly inventory holding pattern.	Past year's trend indicate total gas consumption for Q1 plus Q4 are about three times that of Q2 plus Q3 (calendar year).
Capital	Capital based on previously approved capital plan as submitted in response OCA 1-47.	

# JOINT PETITIONERS' RESPONSES TO OCA'S DATA REQUESTS – SET 1

Date Request Received: 05/06/11	Date of Response: 05/20/11
Request No. OCA 1-20	Witness: Daniel Saad
	David Pasieka

### **REQUEST:**

On Bates page 107, at lines 4-5, of the joint testimony of Ling, Mercier, Saad, and Demmer, the witnesses state: "At this point, we are comfortable with the level of capital spending projected in both Granite State and EnergyNorth's five year capital plans." Please provide a copy of the most recent five year capital plans under National Grid and under Liberty Energy.

### **RESPONSE:**

Please see below for the latest version of National Grid's five-year Capital Plan for both EnergyNorth and Granite State. Liberty Energy NH has not yet developed its Capital Plan for the two companies. Initially, Liberty Energy NH expects to adopt National Grid's capital plan; with the intention of reviewing and amending as required by business conditions.

(\$ millions)	FY12	FY13	FY14	FY15	<u>FY16</u>
Mandated	\$9.0	\$9.1	\$9.4	\$9.5	\$9.7
Growth	\$4.7	\$4.8	\$4.9	\$4.9	\$5.2
Reliability / Other	<u>\$0.9</u>	\$0.8	<u>\$1.2</u>	<u>\$0.9</u>	<u>\$0.9</u>
Total Energy North	\$14.6	\$14.7	\$15.5	\$15.3	\$15.8
(\$ millions)	FY12	FY13	FY14	FY15	FY16
Statutory / Regulatory	\$2.8	\$2.9	\$3.1	\$3,3	\$3.4
Damage / Failure	\$1.1	\$1.2	\$1.2	\$1,3	\$1.3
System Capacity & Performance	\$3.6	\$4.9	\$5.2	\$3,4	\$1.0
Asset Condition	\$0.2	\$0.2	\$0.3	\$0,3	\$0.2
Cost of Removal / Other	<u>\$0.9</u>	<u>\$0.9</u>	<u>\$1.1</u>	<u>\$0,9</u>	<u>\$0.8</u>
Total Granite State	\$8.6	\$10.1	\$10.9	\$9,2	\$6.7

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ENERGY

# National Grid may decide on U.S. unit sale by March

By Kari Lundgren Bloomberg News

LONDON - National Grid Plc, the operator of Britain's powerdistribution network, may decide to sell its U.S. operations by March next year after struggling to boost transmission rates, according to Nomura Holdings Inc.

"A perennial debate for investors with respect to National Grid is the value of the U.S. business," Nomura analysts including John Musk said Tuesday in a note to investors. "Recent disappointing rate cases in New York and Rhode Island have only served to intensify this debate."



THE POWER OF ACTION

IMAGE SOURCE NATIONAL GRID

NATIONAL GRID PLC may decide to sell its U.S. operations by March next year, according to analysts at Nomura Holdings Inc.

Regulators in New York and Massachusetts since November have rejected the London-based utility's requests for higher transmission rates. The lower returns drove National Grid to announce 1,200 job cuts and plans to restructure its U.S. operations in January. The company divested businesses in New Hampshire in December.

"In our view, National Grid is now actively considering an exit from the U.S. as a potential option, although the current mantra remains trying to turn around the business," Musk said. The analyst has a "neutral" rating on the stock.

The 7 percent reduction in management and administrative positions will account for more than 70 percent of the \$200 million in cost reductions targeted by the company, CEO Steve Holliday said in January.

The New York Public Service Commission set a return on equity of 9.1 percent and a common equity ratio of 48 percent, National Grid said in January. The company had asked for a return of 10.85 percent. In Massachusetts, the Department of Public Utilities declined the utility's request for additional revenue of \$104 million, granting \$58 million instead.

The utility may be able to sell U.S. operations for as much as 16.2 billion pounds (\$26.3 billion) and could return as much as 8 billion pounds to investors as a special dividend, the analyst said. With operations in New York, Massachusetts and Rhode Island, the company may struggle to find a single buyer and consider pursuing an initial public offering instead, Musk said.

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# Possible National Grid sale in U.S. could yield billions for shareholders

Possible sale of National Grid properties in U.S. could yield billions for shareholders By Larry Rulison Business writer Updated 02.46 p.m., Wednesday, May 18, 2011

ALBANY -- Wall Street analysts believe that National Grid could be preparing a sale of its utilities in New York and New England -- or possibly even an initial public offering -- by next spring.

Nomura Equity Research wrote in a report



published Tuesday that it believes that National Grid's U.S. operations could fetch \$25 billion or more, allowing it to return billions of dollars to shareholders as part of a special one-time dividend payment.

"We do not think (National Grid) will push the button on an exit from the U.S. this year but suggest a decision could be concluded by March 2012," Nomura analyst John Musk wrote.

Speculation of National Grid's possible sale of its U.S. units has been rampant ever since January, when the state Public Service Commission approved a \$113 million electric rate increase for upstate New York -- far below the \$360 million request it had been seeking for shareholders.

That speculation is expected to increase this week because National Grid will announce its yearend earnings on Thursday -- when company officials will likely once again express their disappointment in its U.S. returns.

"Recent disappointing rate cases in New York and Rhode Island have only served to intensify this debate, and in our view, (National Grid) is now actively considering an exit from the U.S. as a potential option, although the current mantra remains trying to turn around the business."

National Grid has steadfastly said it has no plans to sell its U.S. operations, although its New Hampshire units were sold earlier this year in a \$285 million deal after regulators fell short of rate increases it says it needed.

"We are committed to our U.S. business and do not comment on market speculation," National Grid spokesman Alberto Bianchetti said Tuesday.

Shortly after the PSC ruled on the upstate electric rate case in late January, National Grid announced a restructuring plan for its U.S. operations that would save \$200 million annually

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and cut 1,200 jobs. That plan, acchaces to improve the company's relationship with both customers and regulators, is expected to be completed by this summer.

National Grid entered upstate New York when it purchased the former Niagara Mohawk Power Corp. in 2001 in a deal valued at nearly \$9 billion.

In 2007, National Grid expanded its reach in New York and New England with an \$11.8 billion deal, including debt, for KeySpan Corp. of Brooklyn.

As part of that deal, National Grid also sold off KeySpan's Ravenswood power plant for \$2.9 billion.

The PSC would also likely have to approve any sale of the company or an IPO.

Shares of National Grid PLC (NYSE: NGG) gained 52 cents to close at \$50.50.

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# The Telegraph

# National Grid hires Sir Peter Gershon as chairman

National Grid has hired the chairman of Tate & Lyle to fill the same role at the power company.



Sir Peter Gershon is also chairman of Tate & Lyle

12:53PM BST 01 Jul 2011

Sir Peter Gershon will join National Grid on August 1, and assume the role of chairman on January 1, 2012 when Sir John Parker steps down.

Sir Peter, who is also a chairman of General Healthcare Group and Vertex, has spent most of his international business career in the technology and telecommunications industries before becoming director of GEC from 1994 to 1999, with responsibility for its worldwide defence business.

Following the sale of GEC's defence business to BAE Systems in 1999, Sir Peter joined the Civil Service in April 2000, as the first chief executive of the Office of Government Commerce. In 2003, the UK Prime Minister invited him to lead a major review of efficiency across the UK Public Sector. He was knighted in 2004 for his work on public procurement.

Last year *The Telegraph* revealed that National Grid was under investigation for passing on management costs to US consumers.

The company later repaid millions of dollars of expenses. An independent investigation commissioned by National Grid concluded the excessive claims were a mistake rather than deliberate.

Lord Browne on shortlist for National Grid

(http://www.telegraph.co.uk/finance/newsbysector/utilities/8468823/Lord-Browne-on-shortlist-for-National -Grid.html)

National Grid to cut 1,200 US jobs

(http://www.telegraph.co.uk/finance/newsbysector/epic/ngdot/8293515/National-Grid-to-cut-1200-US-jobs.html)

US rejects National Grid price hike (http://www.telegraph.co.uk/finance/newsbysector/energy/8272721/US-rejects-National-Grid-pricehike.html)

National Grid shares fall prior to US ruling (http://www.telegraph.co.uk/finance/newsbysector/energy/8269829/National-Grid-shares-fall-prior-to-USprice-ruling.html)

National Grid is now expected to sell part or all of its US operations.

The new chairman will also have to repair relations with institutional shareholders, that were damaged last year by a £3bn rights issue.

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